

Developing our Integrated Care System

Discussion with Oxfordshire Health and Wellbeing Board

16 December 2021

1. Context
2. Purpose of an ICS
3. Key components and terminology
4. System and Place
5. Governance – partnership structures and ICB Board membership
6. Discussion

Prime Minister asked NHS to come forward with proposals for legislation that would improve the speed and effectiveness of delivery of the Long Term Plan (June 2018)

NHSE undertook extensive engagement and published a number of proposals key elements (Nov 2019)

NHSE published Integrating care: Next steps to building strong and effective integrated care systems across England (Nov 2020)

- Building on learnings from the pandemic

DHSC published white paper Working together to improve health and social care for all (Feb 2021)

First reading of Health and Care bill (Commons) July 2021

- Significant guidance coming down based on draft legislation

Aim is to put this on a statutory footing for April 2022

- But it will take 12-18 months to evolve to fully functioning

That evolution needs to occur in dialogue with system partners

- Along with developing the system strategy with partners, broader stakeholders and the public

Today is the start of the conversation...

Four goals:

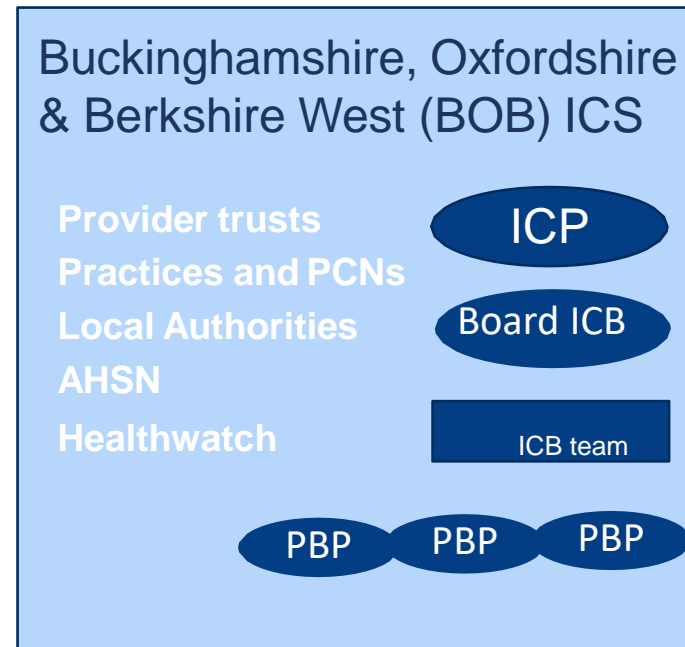
- **improve outcomes** in population health and healthcare
- **tackle inequalities** in outcomes, experience and access
- enhance **productivity and value for money**
- help the NHS support broader **social and economic development**

...these were all goals set out in the Long Term Plan...

...it is how we organise to deliver that is changing

Key components and terminology

- **Integrated Care System (ICS)**
- **Integrated Care Partnership (ICP)**
- **Integrated Care Board (ICB)**
- **Board of the ICB**
- **Place-based Partnerships (PBP)**



From April 2022, Clinical Commissioning Groups will no longer exist
All CCG staff will transfer into the ICB

Three recent national changes to terminology



Health and Care Partnership -> Integrated Care Partnership

- So ICP is now a system level acronym!

Integrated Care Partnership -> Place-based Partnership

- So PBP replaces ICP at Place level

Integrated Care System Body -> Integrated Care Board

- Teams and resources in the ICB will support system and Place

System and Place

We are a system made of three Places

- We do not have the single focal point of other SE ICSs

Most care delivery will be managed at Place

- System orchestrate overall strategy and delegations
- Place manages pooled budgets and delivers on Urgent and Emergency Care (UEC), Long Term Conditions (LTC) and integrated care
- Localities deliver on inequalities
- Provider collaboratives deliver services beyond a Place

We need to work together to evolve system and Place

- Signed off by the Integrated Care Partnership

Places

Today's ICP / Unified Exec -> Place-based partnership (PBP)

- Sub-committee of the Integrated Care Board

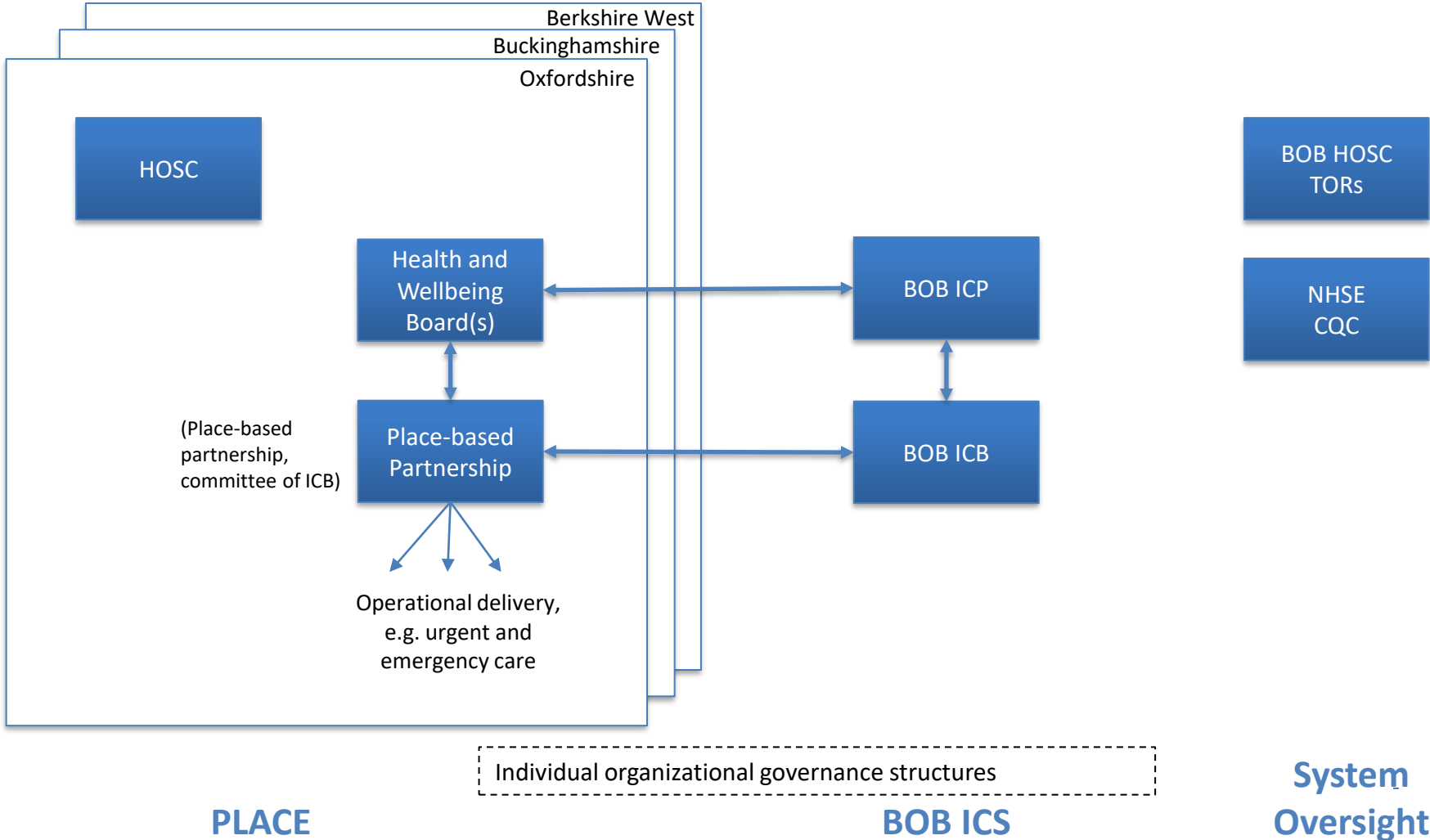
PBP will take many of the decisions that lie in CCGs today

- Eg, resources / capacities across UEC and LTC pathways

They will also drive the changes to enable integrated care

- Eg cardiology, MSK pathways

ICB Place teams will support the PBP – as they do for CCGs today



- Proposing statutory/mandatory membership and review when ICB established
- Membership of 10
 - 1 x Chair
 - 2 x Independent Non-Executive Directors
 - 1 x Chief Executive of Integrated Care Board
 - 3 x Partner Members
 - 1 x Local Authority Officer
 - 1 x Primary Care
 - 1 x NHS Provider
 - 1 x Finance Director
 - 1 x Medical Director
 - 1 x Nursing Director

How can the Health and Wellbeing Board best oversee Place strategy

- How will it need to adapt?

Appendix – detail on elements of ICS

1. What is an ICS?

- **Integrated Care System (ICS):**
Partnerships of health and care organisations that come together...

...to plan and deliver more joined up services and improve the health of people who live in their area

There is no change to the system partners we have today.

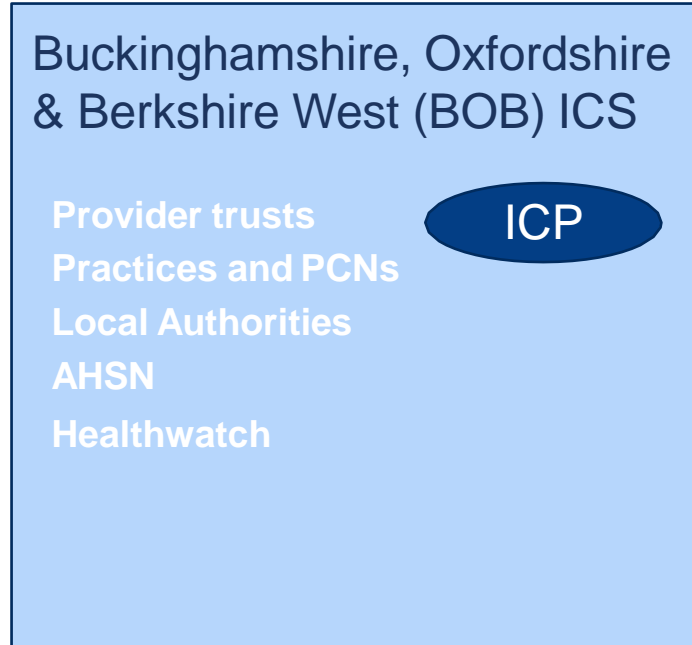
Buckinghamshire, Oxfordshire & Berkshire West (BOB) ICS

Provider trusts
Practices and PCNs
Local Authorities
AHSN
Healthwatch

1. Components of an ICS?

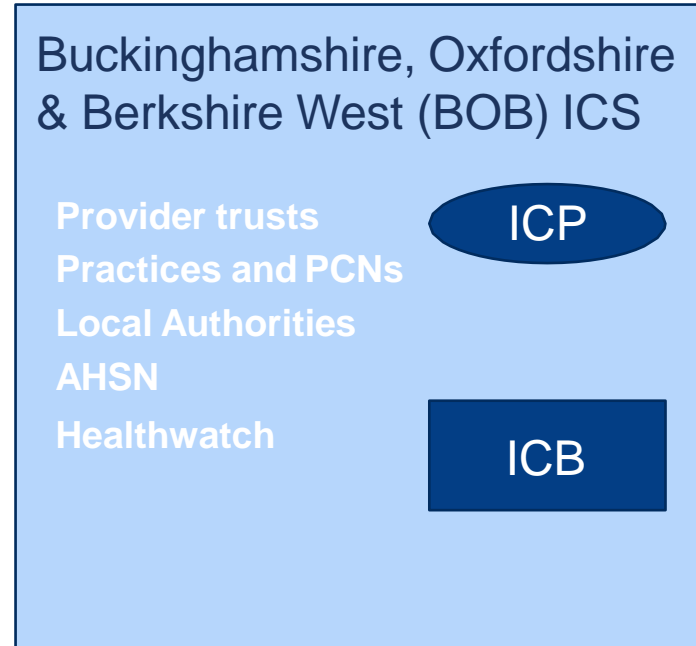
- **Integrated Care System (ICS)**
- **Integrated Care Partnership (ICP):**
Broad alliance of organisations concerned with improving the care, health and wellbeing of the population, jointly convened by the ICB and local authorities in the area

Role to develop an integrated care strategy for its whole population



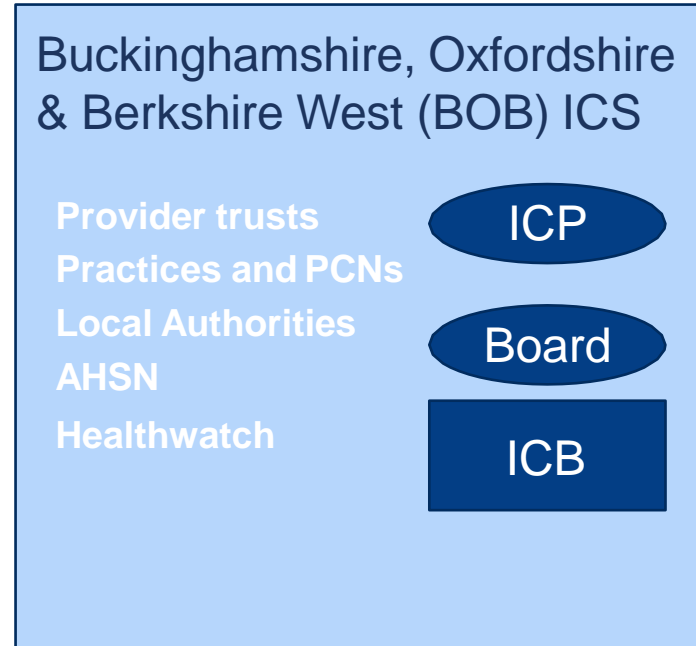
1. What is an ICS?

- **Integrated Care System (ICS)**
- **Integrated Care Partnership (ICP)**
- **Integrated Care Board (ICB):**
Team that develops the plan, allocate resources, establishes joint working and governance arrangements to ensure health provision for the population. Lead system-wide action on data, digital, workforce and estates as well as EPPR for major incidents



1. What is an ICS?

- Integrated Care System (ICS)
- Integrated Care Partnership (ICP)
- Integrated Care Board (ICB)
- **Board of the ICB:** a board that includes Chair, Chief Exec, CFO, CNO, CMO, and at a minimum one member each from Trusts, PC and LA and minimum two NEDs



1. What is an ICS?

- Integrated Care System (ICS)
- Integrated Care Partnership (ICP)
- Integrated Care Board (ICB)
- Board of the ICB
- **Place-based Partnerships (PBP):** partnerships in each Place that will take on local delegation and replace the current ICPs in Place

